**HIGHLIGHTS**

The City of Adelaide, represented by the Lord Mayor and Councillor Slama, participated in the State Government’s Business Mission to the City of Qingdao, China in May. The focus of Council’s participation was to support business-to-business and business-to-government connections in Qingdao and Dalian. Of the 28 delegates visiting Qingdao, 16 were representatives of City businesses. Key outcomes from this mission included $700,000 in confirmed exports and over $5 million in export leads, the signing of an MoU with the Qingdao Municipal Tourism Development Commission, and the gifting of a statue from the City of Qingdao for the rose garden in the Park Lands once constructed.

In addition to the State Government-led visit to Qingdao, the City of Adelaide also visited its Friendly City, Dalian. Here, the City of Adelaide held a business introduction session with the Dalian Foreign Affairs and Dalian Chamber of Commerce where 33 Dalian businesses were introduced to City of Adelaide businesses. Council representatives also attended the 31st Import and Export Commodities Fair 2017 and a protocol dinner with the Vice Mayor of Dalian.

Numerous activities were undertaken to support retailers during Quarter Four (4). These included marketing campaigns for Mother’s Day and fashion in Rundle Street, undertaking shopper and main street vacancy surveys, and the trailing of the City Passport. A Retail Forum and a reception was also held in the quarter to celebrate City Business legends with approximately 100 attendees.

Keep up to date with our latest activities by following us: @CityofAdelaide on twitter or facebook.com/CityofAdelaide

**ANNUAL OBJECTIVES**

Develop and promote an international city brand that showcases the smart, liveable, green and cultural advantages of Adelaide

Commenced engagement with the Department of Premier and Cabinet (DPC), Brand SA, the South Australian Tourism Commission (SATC) and Renewal SA to ensure an inclusive approach. Research undertaken into current brand perceptions and what makes Adelaide unique. $180,000 has been allocated in the 2017/18 Integrated Business Plan (IBP) to develop a brand that represents the destination (City of Adelaide) internationally.

Develop as part of an improved customer experience a business plan and implement smart parking technology across the City and North Adelaide to move towards an expiation free environment

The Smart Parking technology tender timeframe was extended to allow vendors more time to complete their tenders. The submissions are now closed and are currently being assessed. A Your Say Consultation for Customer Application was also conducted this quarter and engagement with the Access & Inclusion Panel has occurred.

Leverage, upgrade and expand our AdelaideFree WiFi network to higher download and upload speeds

The expansion of the AdelaideFree Wi-Fi network has been delayed by due to the availability of supplier resources. Council is currently working with the supplier on a revised implementation schedule.

**CONCEPT**

South Australian business, EscapeNet has won the contract to deliver the $7.6 million GigCity Adelaide network. The Keswick-based internet service provider will deliver gigabit-speed internet services via the South Australian Broadband Research and Education Network (SABRENet) fibre optic network to key innovation precincts and co-working spaces across the metropolitan area. Businesses that are tenants of these precincts will be able to access gigabit-speed internet services through more affordable and less restrictive plans than what is currently available in the market.

The State Government has recently signed a Memorandum of Understanding (MoU) with the Shanxi Province in China which could potentially lead to beneficial outcomes in a number of key sectors. The MoU was signed by the Department of State Development in South Australia and the Foreign and Overseas Chinese Affairs Office of Shanxi Provincial People’s Government. Both Shansi and South Australia aim to diversify from their traditional industry strengths and pursue opportunities in the areas of advanced manufacturing, agriculture, water technology, clean energy and education.

Boeing Defence Australia has signed a partnership agreement with the State Government to open a new office in the Adelaide CBD. The new office will include research, development and innovation programs, intelligence, surveillance, reconnaissance and advanced experimentation and prototyping. The new facility will work closely with universities, other tertiary institutions and research organisations and is expected to create 250 new jobs in South Australia over a five-year period.

**CITY TRANSFORMATION INVESTMENTS**

Construction in the Bank Street and Topham Mall north section of the Market to Riverbank link transformation commenced with new lighting, paving, greening, street furniture and public art to be installed. The $14.6 million project is a joint investment between the City of Adelaide and Government of South Australia to create an exciting and vibrant connection between the Adelaide Central Market and the Adelaide Riverbank Precinct.

**PLEASE NOTE:**

- **On track** - the action was progressed in the quarter
- **Delayed** - there has been a delay, but corrective action is not required
- **Off track** - corrective action is required
- **Not applicable** - the activity against the action has not commenced
## SMART ACTIONS

### OBJECTIVE

By 2020, our City’s economy will be growing faster than the Australian economy.

### ACTION

1. **1.1.01** Adopt smart technologies that demonstrate a clear return on investment through new recurring revenue generation models such as, sourcing of external funding, fee for services, data, property, intellectual property, licensing, proprietary technologies, sharing of services and efficiency dividends.

   **SUMMARY UPDATE**
   - The investigation of interactive wayfinding stations has been delayed to align with a wider Council project around advertising revenue.

   **STATUS**
   - DELAYED

2. **1.1.02** By June 2017, develop and promote an international City brand that showcases the smart, liveable, creative and cultural advantages of Adelaide.

   **SUMMARY UPDATE**
   - Commerced engagement with State Government agencies to ensure an inclusive approach. Research undertaken into current brand perceptions and what makes Adelaide unique.

   **STATUS**
   - DELAYED

3. **1.1.03** By June 2019, work with key stakeholders in mainstrees and districts to develop business plans that will provide greater participation at the local level and appropriate governance models, as well as work on projects such as O’Connell Street enhancement program.

   **SUMMARY UPDATE**
   - $158,000 has been allocated by Council for a Mainstreets designtool to be delivered as part of the 2017/18 capital program. All previous activities were submitted but not received annual funding.

   **STATUS**
   - ON TRACK

4. **1.1.04** Transform our services and business processes to improve our effectiveness and efficiency and provide improved quality communications, including having all Council forms to be submitted online by 2018 and all development applications able to be submitted and received electronically.

   **SUMMARY UPDATE**
   - High-level scope for the Online Forms project was developed and accepted as part of the 2017/18 Integrated Business Plan process.

   **STATUS**
   - ON TRACK

5. **1.1.05** By June 2017, as part of an improved customer experience we will develop a business plan and implement smart parking technology across the City and North Adelaide to move towards an expansion of the Smart Parking program.

   **SUMMARY UPDATE**
   - Smart Parking technology tender timeframe was extended to allow prospective vendors more time. Submissions are being assessed. Your Say Consultation for Customer Application was conducted and engagement with the Access & Inclusion Panel occurred.

   **STATUS**
   - DELAYED

6. **1.1.06** By June 2016, leverage upgrade and expand our AdelaideFree WiFi network to higher download and upload speeds.

   **SUMMARY UPDATE**
   - Expansion of WiFi network delayed by supplier due to availability of resources. Council is currently working with the supplier to revise an implementation plan.

   **STATUS**
   - DELAYED

7. **1.1.07** Council will continue to take and work closely with NBNI Co in support of the NBN roll-out across the City.

   **SUMMARY UPDATE**
   - Negotiating with the preferred supplier.

   **STATUS**
   - ON TRACK

8. **1.1.08** Council will work with key partners to facilitate a XGBC per second capable broadband network across the City and North Adelaide to all premises.

   **SUMMARY UPDATE**
   - Discussions were held with the Department of State Development (DSD), the private sector and universities to progress this action.

   **STATUS**
   - DELAYED

9. **1.1.09** Work with key partners (private sector, NBNI Co and universities) to create a national centre for applied research and education into the digital economy.

   **SUMMARY UPDATE**
   - Council has written to the State Government seeking updates on the progress and offering to work with the State Government on the redevelopment. The State Government has not yet commenced the masterplanning process.

   **STATUS**
   - DELAYED

10. **1.1.10** Pursue a definite outcome for the future of the former Royal Adelaide Hospital site as a world class precinct that complements the Park Lands, North Terrace cultural precinct and the End East commercial precinct.

11. **1.1.11** Showcase the City as the location of choice for international and national trade and investment, especially in the knowledge, arts and cultural sectors, through our sister city and other partnerships and connections, and align with State Government economic targets for increasing foreign investment, service exports and hi tech reputation.

12. **1.1.12** By June 2020, increase the City’s share of the retail and hospitality sectors and deliver ten new high-end stores and 40 start-up businesses by delivering the Experience Adelaide City Retail Strategy.

13. **1.1.13** Promote opportunities and develop projects to showcase the City’s unique heritage and character as a catalyst for business growth and to grow the heritage tourism market.

14. **1.1.14** Bring together the creative, arts, business, university, education and entrepreneurial sectors to promote unique opportunities for business growth.

### SUMMARY UPDATE

- **1.2.01** Total businesses in the City will grow from 5,000 to over 5,500 and workers on any given day from 85,000 to 94,000 by 2020.

- **1.2.02** By 2020, the economy will be growing faster than the Australian economy.

- **1.2.03** By 2020, the number of students in the City on any given day of the week will increase from 35,000 to 41,000.

- **1.2.04** By 2020, the number of students in the City on any given day of the week will increase from 35,000 to 41,000.

- **1.2.05** By 2020, the number of students in the City on any given day of the week will increase from 35,000 to 41,000.

- **1.2.06** By 2020, the number of students in the City on any given day of the week will increase from 35,000 to 41,000.

- **1.2.07** By 2020, the number of students in the City on any given day of the week will increase from 35,000 to 41,000.

- **1.2.08** By 2020, the number of students in the City on any given day of the week will increase from 35,000 to 41,000.

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- **1.2.10** By 2020, the number of students in the City on any given day of the week will increase from 35,000 to 41,000.

### STATUS

- **ON TRACK**
- **DELAYED**
- **NO ACTIVITY**
HIGHLIGHTS

The City of Adelaide together with the Australian Youth Climate Coalition and the Adelaide and Mount Lofty Ranges Natural Resource Management Board, hosted 120 students from Adelaide’s senior schools for the ‘Switched On Schools’ summit in June. The summit provided opportunities for school students to look at ways in which they can effect change in their own schools and communities through a unique model of peer-to-peer education to ignite students’ interest in climate change and sustainability.

The Carbon Neutral Adelaide Partner Program was launched during Quarter Four (4) with 40 founding partners including businesses, not-for-profit organisations, universities, industry associations and community groups. The partnership program celebrates and empowers businesses and community organisations to provide leadership and encourage others to take action to achieve carbon neutrality. Partnering organisations will identify ways to improve the energy efficiency of buildings, ‘decarbonising’ transport, shift to renewable energy and reduce emissions from waste as outlined in the Carbon Neutral Adelaide Action Plan. Organisations such as the University of Adelaide, Uniting Communities, CoHarvest and the Property Council are examples of organisations that have signed up.

To contribute to reducing carbon emissions from waste sent to landfill, City of Adelaide commenced a Compostable and Reusable Coffee Cup Pilot. The Pilot involves partnering with CBD cafes within the pilot area to trial incentive payments with the aim of reducing the amount of waste generated by takeaway coffee cups. The pilot area is bound by Gawler Place, King William, Flinders, and Grenfell Streets. The pilot will run until May 2018. All businesses selling takeaway coffee within the pilot area will be eligible to apply for once-off financial rebates if they agree to offer a discount to customers who bring their own cups and / or provide compostable takeaway coffee cups and lids.

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2016/17 COUNCIL SCORECARD

ANNUAL OBJECTIVES

By June 2017, complete a procurement plan for all Council vehicles to be low or zero emissions

The 2016/2017 Capital Plant replacement budget has been examined with the view to seek zero to low emission vehicles. Upon review the replacement budget has been amended to accommodate emerging technologies in the alternate fuel areas.

Light fleet vehicles have been replaced with hybrid units where possible and hybrid trucks have been trialled during this quarter.

By June 2017, our procurement practices will reasonably require the environmental track record and / or credentials of suppliers, and estimates of carbon emissions of products and services

Fossil fuel divestment and low carbon procurement report completed by the University of Adelaide and this will be used to inform procurement guidelines.

By June 2017, Council will have developed a Green City Plan detailing Council’s contribution to greening the city and showing activities with aligned annual targets, including an additional 1,000 trees in the built-up areas of the city by June 2020

The draft Green City Plan and Green City Implementation Plan have been completed ready for a workshop with Council. The Wakefield Street Median Works were completed in the previous quarter while greening works on Waymouth Street are being progressed. All completed Green City co-funded projects have been funded through grants and greening projects for 2017-18 have been approved through the Integrated Business Plan.

CITY TRANSFORMATION INVESTMENTS

The Solar Savers Adelaide program encourages the increased uptake of solar photovoltaic (PV) by rental and low income households within the City of Adelaide, by addressing barriers such as the up-front cost of the system. Solar Savers Adelaide involves the City of Adelaide funding the purchase and installation of PV energy systems on eligible residential properties. Participating properties will have a ~2kW solar PV energy system installed on their property and the City of Adelaide will recover the costs from participating property owners over 10 years through a separate rate charge. Consultation with eligible property owners undertaken in April 2017 supported a separate rate charge as the cost-recovery mechanism.

The State Government has announced their support in transitioning to a low carbon economy through a $9 million commitment to implement the first stage of the State Government’s Hydrogen Roadmap. This initiative is part of the 2017/18 State Budget and provides $6.2 million over four (4) years for the construction of a hydrogen production facility, refuelling station and a trial involving six (6) hydrogen-fuelled buses.

Other initiatives announced in the State Budget include $500,000 towards a partnership with the City of Adelaide to support the installation of battery systems in laneway businesses, $200,000 for ten (10) parking spaces with electric vehicle charging facilities, and $75,000 for electric vehicle recharging stations.
OBJECTIVE

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2.5.03

ACTION

Partner with the State Government to implement a Carbon Neutral Adelaide Partnership Framework to pursue the shared aspiration for Adelaide to be the world’s first carbon neutral city.
Improve energy performance and use of renewable energy in Council and privately-owned buildings, including consideration of solar heating, solar energy generation and battery storage.
Work with Federal and State governments to provide appropriate infrastructure and promote sustainable transport options, such as public transport, cycling and walking, to improve the experience of commuters and reduce transport-related carbon emissions.
By June 2020, the energy requirement for all Council buildings will be sourced from low carbon or renewable energy sources.
By June 2020, all Council-owned and maintained public lighting will be converted to LED lights and smart lighting wherever possible.
Commit through to June 2020 to continue the Sustainable City Incentives Scheme, with annual reviews of incentive funding budget allocations.
By June 2017, complete a procurement plan for all Council vehicles to be low or zero emissions.
Provide a range of incentives for the use of electric-powered and low-emission vehicles within the City.
By June 2017, our procurement practices will reasonably ensure the environmental track record and credentials of suppliers, and estimates of carbon emissions of products and services.
Work with private property owners and the State Government to embed better environmental performance into new and existing developments.
From 2016, collaborate with City-based businesses, interest groups and the education sector through a series of Lord Mayor summits and forums to build partnerships that promote environmental issues and broader innovations.
Enhance biodiversity in the Park Lands and strengthen the role of the Park Lands in achieving a carbon neutral City.
Develop international trade, investment and tourism opportunities based on our green and clean reputation.
Identify opportunities for building adaptation and re-use that supports heritage aspirations while reducing carbon emissions and waste.
Work with all City stakeholders to increase public and private greening with street trees, gardens, community gardens, green walls and rooves providing incentives where appropriate.
From 2016, Council will commit ongoing funding for waterline undergrounding (PLU4) to assist with greening initiatives.
Work with local communities on public greening activities that will beautify streets and parks.
By June 2017, Council will have developed a Green City Plan detailing Council’s contribution to greening the city and showing activities with aligned annual targets, including an additional 1000 trees in the built-up areas of the city by June 2017.
Work with City waste collectors, all Council serviced premises will have their landfill, recycling and green waste collection measured and reported.

SUMMARY UPDATE

Launched the Carbon Neutral Adelaide (CNA) website and the CNA Partnership program with 40 founding members including businesses, universities and community and industry associations.
Smart meters have been installed in the Grote Street carpark and Franklin Street Bus Station to improve energy performance.
The research for Adelaide Public Bike Share Feasibility Study was completed and identifies options for progressing such a scheme in the City. A Cape Shaw Study Workshop was held with Council in May. Five (5) bike racks were installed in Q4.
Council has commissioned a review of procurement options for its future electricity supply that are both cost effective and contribute to Council’s Greenhouse Gas reduction target.
The program of LED lighting for 2017/18 was approved in the Capital Works Program.
84 incentives were committed/approved in 2016/17. Sustainability Incentives Scheme budget secured in adopting the 2017/18 Integrated Business Plan.
The Capital Plant replacement budget has been amended to seek emerging technologies in the alternate fuels area. A procurement plan has not been completed.
The tender package for the on-street parking roll out has been completed and submissions are currently being assessed. Council has advertised public consultation on the location of on-street electric vehicle charging stations and relevant service fees.
Post-fuel development and low carbon procurement report completed by the University of Adelaide and this will be used to inform procurement guidelines.

STATUS

ON TRACK
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SUMMARY

Of the twenty four (24) actions under Liveable, twenty four (24) were on track.

24

ON TRACK

0

DELAYED

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OFF TRACK

0

N/A

HIGHLIGHTS

Patronage on the free City Connector reached almost 23,000 passengers per week, more than 9,700 additional passengers per week since the service first commenced. CoA is currently investigating options to expand the City Connector service around the City to better integrate with the new City Tram Line Extension and opening of the New Royal Adelaide Hospital.

The Social Ventures Incubator Program was completed in Quarter Four (4). The program worked with 12 ventures to develop their business models to deliver a sustainable community impact in the City. Of the 12 ventures that entered the program, 11 were completed.

Construction on the Chatham, Little Sturt and Wilcox Streets as part of the City West Quietway project is now complete.

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2016/17 COUNCIL SCORECARD

QUARTER FOUR

CONTEXT

BROADER ENVIRONMENT

In Quarter Four (4) the State Government released the 30 Year Plan for Greater Adelaide – 2017 Update. The original 30-Year Plan was released in 2010 and is a strategic land use plan to guide the long-term growth of Greater Adelaide. The 2017 Update is the outcome of an extensive review process that involved councils, community groups and peak bodies. A feature of the 2017 Update is the inclusion of six (6) targets to measure the implementation of the Plan and a stronger focus on supporting better quality design. It continues the focus on reinforcing and enhancing the reputation of the Adelaide city centre as a liveable and vibrant place that is the prime cultural, entertainment, tourism and economic focus of Greater Adelaide. The 30 Year Plan for Greater Adelaide – 2017 Update provides valuable context as City of Adelaide prepares its long-term plan.

CITY TRANSFORMATION INVESTMENTS

During this quarter, a second round of engagement with the adjacent ratepayers on the North-South Bikeway between North Terrace and Pirie Street was completed. A consultant has been appointed to undertake Engineering Design for the North-South Bikeway and planning and initial concept design work for the remainder of the North-South route is well underway.

ANNUAL OBJECTIVES

Create world class infrastructure by adopting a three (3) year rolling capital works program for the City and Park Lands to ensure all new and existing infrastructure are delivered and maintained to high quality standards, incorporating universal access, technology, heritage, arts and green elements

A three-year capital works program was adopted as part of the 2017-2018 Integrated Business Plan.

Work with the State and Federal Governments and other Councils through the Mayors for AdelINK advocacy group to engage with local communities to progress an integrated light rail network across the City’s key precincts, with key connections to inner city suburbs

The Department of Planning, Transport and Infrastructure (DPTI) have been finalising the designs for the tram project. Council has continued to work with DPTI on the design of North Terrace public domain upgrades, the East End Tram Stop as well as the overall project scope and budget.

The King William Street South tram stop is included as part of the City Tram Line Extension Project. Planning and design work is expected to commence in August/September with construction to be completed in 2018.

Develop an Adelaide 2040 Plan to achieve long term economic, environmental, social and cultural goals, incorporating a spatial and transport plan for the City and Park Lands

An internal key stakeholder workshop was held along with discussions with Elected Members of Council. The spatial and transport elements of Adelaide 2040 are being addressed through the development of a series of map layers showing existing, commenced and proposed developments as well as a number of other factors of interest such as green canopy cover. Additional map layers are being investigated.

PLEASE NOTE:

On track - the action was progressed in the quarter as planned
Delayed - there has been a delay, but corrective action is not required
Off track - corrective action is required
Not applicable - the activity against the action has not commenced
## LIVEABLE ACTIONS

<table>
<thead>
<tr>
<th>ACTION</th>
<th>SUMMARY UPDATE</th>
<th>STATUS</th>
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</thead>
<tbody>
<tr>
<td><strong>Objective 1:</strong> The number of people living in the City will grow from 23,000 to 27,000 by 2020</td>
<td></td>
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<tr>
<td>3.1.01 Encourage growth in the full range of residential property development in a mixed use environment in a manner that respects the human scale and different characters of districts in the City</td>
<td>Finalised the Capital City DPA. Made a submission to the EDD Committee to finalise the North Adelaide Large Institutions and Colleges DPA. Worked with DPTI to finalise Part 2 of the Residential and Main Street DPA.</td>
<td>ON TRACK</td>
</tr>
<tr>
<td>3.1.02 Create world class infrastructure by adopting a three-year rolling capital works program for the City and Park Lands to ensure all new and existing infrastructure are delivered and maintained to high quality standards, incorporating universal access, technology, heritage, arts and green</td>
<td></td>
<td>ON TRACK</td>
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<tr>
<td>3.1.03 Encourage the State Government to improve public transport to promote greater patronage, including continued investment and expansion of the new City Connector Services</td>
<td></td>
<td>ON TRACK</td>
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<tr>
<td>3.1.04 In partnership with the State Government, explore the possibility of redeveloping Currie-Gerflott streets as a public transport corridor to cater for increased demand</td>
<td>Discussions continue to take place with stakeholders. Construction dependant on funding support.</td>
<td>ON TRACK</td>
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<tr>
<td>3.1.05 Advocate for an urban growth boundary that limits urban sprawl and promotes the City as the commercial, cultural, residential and social heart of metropolitan Adelaide</td>
<td>Administration will respond to the draft State Planning Policies which may not be available for consideration until September 2017.</td>
<td>ON TRACK</td>
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<tr>
<td>3.1.06 Increase participation by the broadest range of residents in the community life of their neighbourhood</td>
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<td>3.1.07 Advocate to the Federal and State governments for changes in housing taxation and leases to reduce the cost of housing, including an extension of the State Government’s ‘Stamp Duty Concession’ for apartments</td>
<td>Recent announcements in relation to the rate freeze, rate rebates for owner occupiers and purchasers of new off the plan apartments, and the State Government financial incentive package will encourage demand for apartments and support the findings of the Population Growth Study.</td>
<td>ON TRACK</td>
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<tr>
<td>3.1.08 Work with the State and Federal Governments and other Councils through the Mayors for Adelaide advocacy group to engage with local communities to progress an integrated light rail network across the City’s key precincts, with key connections to inner city suburbs</td>
<td>Council has continued to work with DPTI to finalise the design of North Terrace public domain upgrades, the East Ends Train Stop as well as the overall project scope and budget.</td>
<td>ON TRACK</td>
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<tr>
<td>3.1.09 Encourage City living by understanding the demand drivers and developing a distinctive City living promotion campaign that builds on the Already Home campaign</td>
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<tr>
<td>3.1.10 Work with neighbouring councils and the State Government to enhance the facilities, attractions, land use and movement networks in the Park Lands to meet the needs and expectations of growing high density communities living in and near the City</td>
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<td>ON TRACK</td>
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<tr>
<td><strong>Objective 2:</strong> Adelaide will be listed in the top three most liveable cities in the world by 2020</td>
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<tr>
<td>3.1.11 By June 2017, develop an Adelaide 2040 Plan to achieve long-term economic, environmental and social goals, incorporating a spatial and transport plan for the City and Park Lands (2016/17 Annual objective)</td>
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<tr>
<td>3.1.12 Plan and deliver priority walking and cycling route throughout and beyond the City and Park Lands, including the provision of East-West and North-South cycleways and greenway corridor</td>
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<tr>
<td>3.1.13 Plan and seek partnerships for major City infrastructure projects, including cycling corridors, major transport routes and laneways</td>
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<tr>
<td>3.1.14 By 2017, endorse a Central Market Arcade redevelopment plan and commence works by 2020</td>
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<tr>
<td>3.1.15 Work with the State Government to address housing affordability, including diversity of dwelling stock, and deliver a range of initiatives such as adaptive building re-use and new building technologies</td>
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<tr>
<td>3.1.16 Explore opportunities in Council’s current property holdings and pursue strategic opportunities to lead or partner in future property developments</td>
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<tr>
<td>3.1.17 Deliver Council’s core services efficiently and with brilliant customer service for a growing and increasingly diverse and multicultural community</td>
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<tr>
<td>3.1.18 Promote and protect Adelaide’s built character and heritage through our operations, incentives, policies and direct investment, while working with and advocating to Federal and State governments for an increase in City buildings protected under State or Local Heritage Regulations</td>
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<td>ON TRACK</td>
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<tr>
<td>3.1.19 Develop and celebrate strong and resilient City communities that are welcoming and encourage people of all ages, cultures and means to participate in City life, including through volunteer opportunities</td>
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<tr>
<td>3.1.20 Work with the State Government, community leaders and community organisations to support vulnerable members of the community</td>
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<tr>
<td>3.1.21 Develop and collaborate strong and resilient City communities that are welcoming and encourage people of all ages, cultures and means to participate in City life, including through volunteer opportunities</td>
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<tr>
<td>3.1.22 Work with the community and other stakeholders through a range of initiatives to implement and deliver the City and Park Lands (2016/17) Plan</td>
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<td>3.1.23 Support social entrepreneurs to develop business models that have a positive impact on the City’s wellbeing and resilience</td>
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<tr>
<td>3.1.24 Support social entrepreneurs to develop business models that have a positive impact on the City’s wellbeing and resilience</td>
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<tr>
<td>3.1.25 Enhance the role of the Park Lands in increasing levels of physical activity and wellbeing through formal and informal sport and recreation opportunities</td>
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<tr>
<td>3.1.26 Deliver sport and recreation activity hubs consistent with the Active City Strategy and Adelaide Park Lands Management Strategy</td>
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</tbody>
</table>
Of the thirty two (32) actions under Creative, twenty three (23) were on track and nine (9) were delayed.

HIGHLIGHTS

During this quarter, the City of Adelaide worked with 13 partners and four (4) residencies to deliver a range of programs, workshops and events. The City Library hosted its first Composer in Residence, sound artist and 2017 Carclew Fellowship recipient Jesse Budel. Jesse worked with community participants to create a sound walk through recording and composition. The community also enjoyed creating poetry, art and ghost walks with other residents.

History Month was launched by the Lady Mayoress to a packed audience at the City Library. Partnering with City of Adelaide Archives, the Library hosted “The Woman Behind the City” an exhibition including portraits of Queen Adelaide along with other archival and civic collection treasures. Over 140 members of the community joined author John Safran as he shared his views about Australia's political climate, and discussed the lessons he learned writing his new book ‘Depends what you mean by extremist’.

The City of Adelaide Prize is a category within the South Australian Architecture Awards Program and recognises innovative built projects in the City. The winner of The City of Adelaide Prize 2017 was the Anzac Centenary Memorial Walk by Greive Gillett Andersen, which also won the People’s Choice Award and the Gavin Walkley Award for Urban Design. The project will be considered for an award at the national level with the winner announced later in the year.

Keep up to date with our latest activities by following us: @CityofAdelaide on twitter or facebook.com/CityofAdelaide

ANNUAL OBJECTIVES

Develop an Arts and Culture Strategy


As part of the Culture Strategy development, a Culture Forum was held to discuss the topic ‘how can the cultural sector work together to build Adelaide as a multicultural city with passion to create authentic and internationally renowned experiences?’. In addition, three Think Tank workshops were also held to engage with the community and generate discussion and ideas from ‘culture makers’ in the City.

Work with the State Government to facilitate the attraction of an additional major annual international event during the winter months

Support to attract events to the City will be considered on a case by case basis. There were no budget bids identified for 17/18 up until the end of the 16/17 financial year.

CITY TRANSFORMATION INVESTMENTS

Community engagement on the concept designs for Gawler Place took place during Quarter Four (4). The concept design proposes new paving, lighting, tree planting and seating to Gawler Place North (from North Terrace to Rundle Mall) and Gawler Place South (Rundle Mall to Grenfell Street). Finalization of the design and capital works will continue into 2017-18 based on the feedback from the community consultation.

CONTEXT

BROADER ENVIRONMENT

In the 2017-18 Budget, the State Government showed its support to the arts sector through several initiatives including $31 million to further expand the scope of Her Majesty’s Theatre redevelopment, $11 million to Arts SA for the delivery of arts, events and exhibitions; $1 million for activities marking the completion of the Adelaide Festival Centre Redevelopment; and $1 million for the Adelaide Festival of the Arts. In addition, the State Government continues to support Adelaide as a United Nations, Educational, Scientific and Cultural Organisation (UNESCO) City of Music through the establishment of a Live Music Fund as well as supporting the delivery of three (3) unique live music events in South Australia.

The State Government is also supporting the State’s tourism sector by allocating $14.5 million into events and conventions bid funds as well as attracting conference delegates to the Adelaide Convention Centre. The funding will also be used to undertake marketing activities in China to increase awareness and grow visitation to the State, and increase awareness of direct flights by Air New Zealand to Adelaide to increase visitation.

The State Government has recently announced an international architectural competition to design the new Adelaide Contemporary Gallery. The project for the Art Gallery of South Australia would transform part of the old Royal Adelaide Hospital site into a new landmark building and public space that would combine art, education, people and nature through a sculpture park and community meeting places. The search for a design team will begin in July 2017 and the winning team announced at the end of this year.

Please note:

On track - the action was progressed in the quarter
Delayed - there has been a delay, but corrective action is not required
Off track - corrective action is required
Not applicable - the activity against the action has not commenced
CREATIVE ACTIONS

<table>
<thead>
<tr>
<th>OBJECTIVE</th>
<th>ACTION</th>
<th>SUMMARY UPDATE</th>
<th>STATUS</th>
</tr>
</thead>
<tbody>
<tr>
<td>4.1.01</td>
<td>Work with neighbouring councils and the State Government in funding an event to enhance the role of the Park Lands as a key City asset in supporting artistic and cultural activities</td>
<td>The Adelaide Park Lands Management Strategy continues to be developed by the State Government. The funds available for the Park Lands 24 Events Space was completed and integrated into the annual update report on the Adelaide Park Lands Events Management Plan.</td>
<td>ON TRACK</td>
</tr>
<tr>
<td>4.1.02</td>
<td>Streamline processes for events to be hosted in the City and better align them with benefits from these events</td>
<td>An Online Event Management Process Improvement Project is being delivered and Development Applications and Licence renewals have been identified as areas where further streamlining could occur. Analysis and costing of the various infrastructure needs in Pinky Flat/ Tannanya was undertaken to determine accommodation of medium major events in the future.</td>
<td>DELAYED</td>
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<tr>
<td>4.1.03</td>
<td>By 2020, develop, build and upgrade infrastructure that supports events and is sensitive to the environment within key event spaces in the City and Park Lands</td>
<td>Support to attract events to the City will be considered on a case by case basis. There were no budget bids identified for 17/18 up until the end of the 17/18 financial year.</td>
<td>DELAYED</td>
</tr>
<tr>
<td>4.1.04</td>
<td>Promote our UNESCO Live Music accreditation to attract more opportunities for live music venues</td>
<td>Six (6) additional City venues now offer live music. Ongoing promotion and support of activities such as the Cabaret Festival and Umbrella Winter City Sounds.</td>
<td>ON TRACK</td>
</tr>
<tr>
<td>4.1.05</td>
<td>Work with partners to increase opportunities for live music, pre-performance by developing and implementing a range of policies, programs and services</td>
<td>The 2017 – 2020 Live Music Action Plan was completed and presented to Council for endorsement. Decision deferred pending Committee Workshop in July.</td>
<td>DELAYED</td>
</tr>
<tr>
<td>4.1.06</td>
<td>Support in partnership with key stakeholders to attract a winter music festival by exploring a Winter Solstice Festival with an iconic Adelaide setting in late June.</td>
<td>Support provided to 11 events within the Umbrella Winter City Sounds Festival. COS is also working with Music SA to provide marketing and event management support to Rock in the Square Scheduled for July.</td>
<td>ON TRACK</td>
</tr>
<tr>
<td>4.1.07</td>
<td>Work with existing festivals and events to increase the number and diversity of audiences and visitors</td>
<td>Worked with Events SA, Adelaide and event organisations to implement a strong and aligned marketing campaign. The Artizac Day event was successfully delivered.</td>
<td>ON TRACK</td>
</tr>
</tbody>
</table>

**CREATIVE ACTIONS**

A MULTICULTURAL CITY WITH A PASSION TO CREATE AUTHENTIC AND INTERNATIONALLY RENOWNED EXPERIENCES

**ON TRACK**

**ON TRACK**

**DELAYED**